

Carina Calzoni, Director and Principal Consultant

Overview of Expertise

Carina is passionate about program design, monitoring and evaluation. She has over 15 years of professional evaluation experience within government and consulting to governments and not-for-profit organisation across a wide range of sectors and levels of complexity. She has an in-depth understanding of public policy and program design and management and has a deep appreciation for a utilisation-focused approach to evaluation in this context.

Carina has a Masters in Evaluation as well as qualifications in Public Policy and Applied Science which gives her the breadth of skills and knowledge to work adaptively across a range of specialist fields. She has been involved in many complex evaluations involving both qualitative and quantitative methods and program planning processes across a wide range of sectors including agriculture, natural resource management, regional development, education, health, mental health and social enterprises. She also has excellent training and facilitation skills that help clients to clarify their outcomes, their monitoring and evaluation needs and to understand how to get there.

Carina established and managed the Clear Horizon office in Perth for seven years and now manages a large group of consultants in the Melbourne office. Carina has excellent project management and team leadership skills and a strong eye for detail ensuring that all her projects are delivered to a high standard.

Qualifications & Training

- 2014 Masters of Evaluation, Melbourne University.
- 2005 Postgraduate Certificate in Policy Studies (Social Research and Evaluation), Murdoch University.
- 1994 Graduate Diploma in Environmental Science, Murdoch University.
- 1991 Bachelor of Applied Science (Technology Studies - second major in Biological Science).

Project Experience

Evaluations

- Evaluation of community based regional infrastructure grants projects, Department of Infrastructure, Regional Development and Cities (2018).
- Gas Efficiency Improvement Program Evaluation, Office of Environment and Heritage (NSW) (2017).
- Social impact evaluation of Befriend, a Perth based social enterprise aimed at enriching lives through improved social connections. (2016-2017).
- Evaluation of the DAFWA barley agronomy project, Department of Agriculture and Food WA (2015 and 2017).

- Impact Evaluation of the Pastoral Profit project, collaborative project between Meat & Livestock Australia (MLA) and Australian Wool Innovation (AWI) aimed at improving business management practices of pastoral mixed grazing businesses (2016-2017).
- Three quality mental health service evaluations, Mental Health Commission WA (2014- 2016).
- Mid-term Review of the Boosting Biosecurity Defences Project Governance and Management, DAFWA (2016).
- Evaluation of the Country Local Government Fund, Department of Regional Development WA (2016).
- Evaluation of the Regional Grants Scheme implemented in South West Regional, Department of Regional Development (2015).
- Evaluation of the Western Australian Tough on Graffiti Strategy, Western Australian Police, included development of 12 case studies (2015).
- Evaluation of the Supported Accommodation Program, WA Mental Health Commission (2014)
- Evaluation of the Mental Health Review Board representation process, WA Mental Health Commission (2014).
- An evaluation reviewing how consumers would like to be involved in AOD sector planning, delivery and review, and how AOD services believe consumer involvement could be improved. Drug and Alcohol Office WA (2013-2014).
- Community consultation (across WA) for the development of a ten year Alcohol and Other Drugs services framework being developed by the Drug and Alcohol Office. Drug and Alcohol Office WA (2014).
- Evaluation of the Mental Health Court Diversion and Support Program , WA Mental Health Commission (2014).
- Evaluation of impact of the Girls from Oz regional and remote girls choir program conducted in WA, Girls from Oz (2013 to 2015).
- Evaluation of the National Centre for Student Equity in Higher Education (hosted at Curtin University) (2014).
- Evaluation of market intelligence barriers, WA Beef Council (2014).
- Evaluation of the Citrus Value Chain Coordinator project, Department of Agriculture and Food WA (2014).
- Evaluation of DAFWA's Climate Change Adaptation Policy, Department of Agriculture and Food WA (2014).
- Six case study reports on WA tourism projects funded through Royalties for Regions, Department of Regional Development (2014).
- Evaluation of the social impacts of community development projects funded under the 'Royalties for Regions' program worth over \$70 million in the Pilbara (WA) (2013).

- Evaluation of Social Values and Impacts for Lotterywest involving over 50 MSC interviews, facilitation of an MSC story selection workshop with 55 participants and an extensive stakeholder survey with over 900 responses. (2012).

Monitoring and evaluation frameworks and plans

- Development of the monitoring and evaluation framework for the WA Maternity and Newborn Strategy, WA Country Health Service (2018).
- Support and facilitation to co-develop a monitoring and evaluation plan for the Victorian School Agreement, Department of Education and Training Victoria (2018).
- Monitoring and Evaluation Framework for the Waterway Health Improvement Program, Sydney Water (2017).
- Development of an evaluation plan for the WA Aboriginal Community Patrols program, Department of Aboriginal Affairs (WA) (2016).
- Facilitation and development of the Agricultural Sciences Research and Development Fund monitoring and evaluation plan, Department of Agriculture and Food (WA) (2016).
- Development of a Value Framework and M&E plan for the e-Connected Grainbelt project Department of Agriculture and Food (WA) (2015).
- Development of the Swan Region NRM Strategy MERI plan, Perth NRM (2014).
- Development of M&E framework for Royalties for Regions (WA government regional investment program).

Facilitation and training

- Facilitated a program logic workshop with the WA Waste Authority and senior agency staff for the refinement of the WA Waste Strategy (2018).
- Program logic workshop facilitation to review the 'Navigating the Healthcare Neighbourhood' project and deliver 2 day program logic training for the Agency for Clinical Innovation (NSW) (2018).
- The development of program logics for the Hazardous Substances Program, Environmental Protection Agency (NSW) (2018).
- Facilitated a workshop to review and refine an organisational monitoring and evaluation strategy, Natural Resources SA Murray-Darling Basin (2017).
- Facilitation of design and facilitate of a program logic workshops to assist in the review of the Great Barrier Reef Water Quality Protection Plan for the Department of Environment and Heritage Protection (Qld) (2017).
- Facilitation of the development of a theory of change model for the Tech School initiative, Department of Education, Victoria (2016).
- Facilitation of the development of program logic models for 6 projects under the Health Rivers and Estuaries Plan, Swan River Trust (2015).

- Facilitation of WA grains industry strategic planning, DAFWA (2012).
- Public training – delivered 15 Clear Horizon introductory and advanced courses in Perth, NSW and Victoria since 2012 (Program Logic, Monitoring and Evaluation, Complexity Aware Monitoring, Evaluation and Learning and Most Significant Change Technique).
- Public training – delivered 15 introductory 1-day courses for AES/IPAA since 2013 (Introduction to Program Logic, Introduction to Monitoring Evaluation).

Memberships

Australasian Evaluation Society.